Agenda



10:00am - 11:00am Registration

Welcome from Mary Clark, CEO, Optimum 11:00am - 11:05am

11:05am - 11:50am Everything you wanted to know about how to have the best exit to pharma

(but were too afraid to ask)

Chair: Nick Bastin, Managing Director, Optimum

• Renée Aguiar-Lucander, CEO, Hansa Biopharma

• Hakan Goker, Managing Director, M Ventures

• Premal Pajwani, Founder and CEO, PRP Advisory

• Peter van de Sande, CEO, Synaffix

Who's listening? Tailoring the narrative for maximum punch 11:50am - 12:40pm

Chair: Philip Brainin, Associate, Sound Bioventures

• Amanda Gett-Chaperot, Partner, Kurma Partners

• Bonnie van Wilgenburg, Principal, Monograph Capital

· Mary Clark, CEO, Optimum

• Ray Barlow, CEO, SynOx Therapeutics

12:40pm - 1:40pm Networking lunch

Sponsored by Citi and Nasdag

1:40pm - 1:45pm Welcome back from Mary Clark, CEO, Optimum

Fireside chat - Biotech, boardrooms, and the occasional billion-dollar exit 1:45pm - 2:15pm

Chair: Hannah Kuchler, Global Pharmaceutical Editor, Financial Times

• Antoine Papiernik, Chairman and Managing Partner, Sofinnova **Partners**

2:15pm - 3:05pm

Thriving in the tough times: scaling smart and staying strong

Chair: Kristin-Anne Rutter, Executive Director, Cambridge University Health

Partners

• Nicole Mather, Life Sciences Lead, UKI & EMEA, Health Data & Al

Lead, UKI, IBM Consulting

• Nick Keher, Chief Financial Officer, Oxford Nanopore Technologies

Jeremy Skillington, CEO, Poolbeg Pharma

Refreshment break 3:05pm - 3:35pm

Sponsored by Babraham Research Campus

3.35pm - 3:40pm Welcome back from Eva Haas, Managing Director, Optimum

3:40pm - 4:10pm Fireside chat - Mind over matter: Ruth McKernan's quest to outsmart dementia (and bureaucracy)

Chair: Dr Daniel Mahony, Senior Partner, Growth Investments, Novo Holdings

• Dr Ruth McKernan CBE, Operating Partner, SV Health Investors

4:10pm - 5:00pm Fever dream or new reality? Taking the temperature of the market and looking ahead to 2026

Chair: Olivia Cavlan, Partner, LifeArc Ventures

Clarke Futch, Chairman and CEO, HCRx

Toby Sykes, Managing Director, Life Sciences, ICG

 Gil Bar-Nahum, Managing Director and EMEA Head of Biotechnology, Jefferies

 Victoria Darbyshire, Managing Director, Research Analyst, J.P. Morgan Asset Management

• Søren Møller, Managing Partner, Seed Investments, Novo Holdings

5:00pm - 5:10pm Optimum's featured charity: Brain Tumour Research

• Aimee Clarke, Corporate Partnerships Manager, Brain Tumour Research

5:10pm - 5:15pm Thank you & conclusions from Optimum

5:15pm - 7:30pm Networking reception drinks Sponsored by Cooley and ICG

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